





Yearly, we process

8 000 - 10 000

applications from entrepreneurs and growth companies from all of Norway

# **Regional offices**

Innovasjon



Arktis

Tromsø Alta Vadsø

Nordland

Bodø

Trøndelag

Trondheim Steinkjer

Møre og Romsdal Ålesund

Molde

Vestland

Bergen Sogndal

Rogaland

Stavanger

Agder

Grimstad

Vestfold og Telemark

Borre Skien

Oslo Viken

Oslo Grålum Drammen

Innlandet

Lillehammer Hamar





# Why to cooperate with Norwegian businesses?

# Norway is positioned to succeed in several areas:





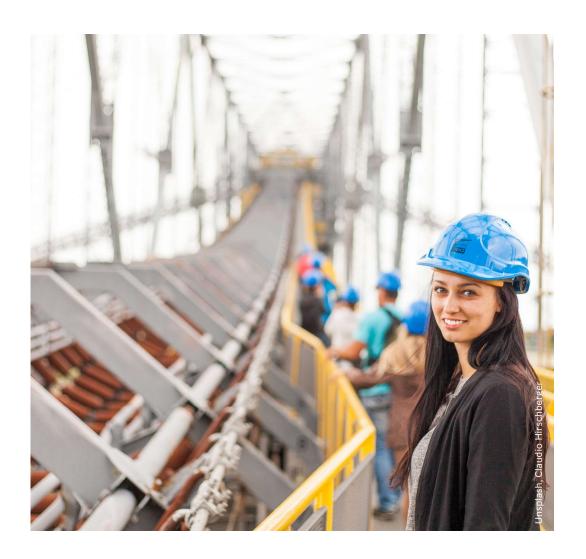
# Well-functioning democracy and high standard of living



# Norwegians are trustworthy



# Extensive expertise and flat structures



# World-class technology

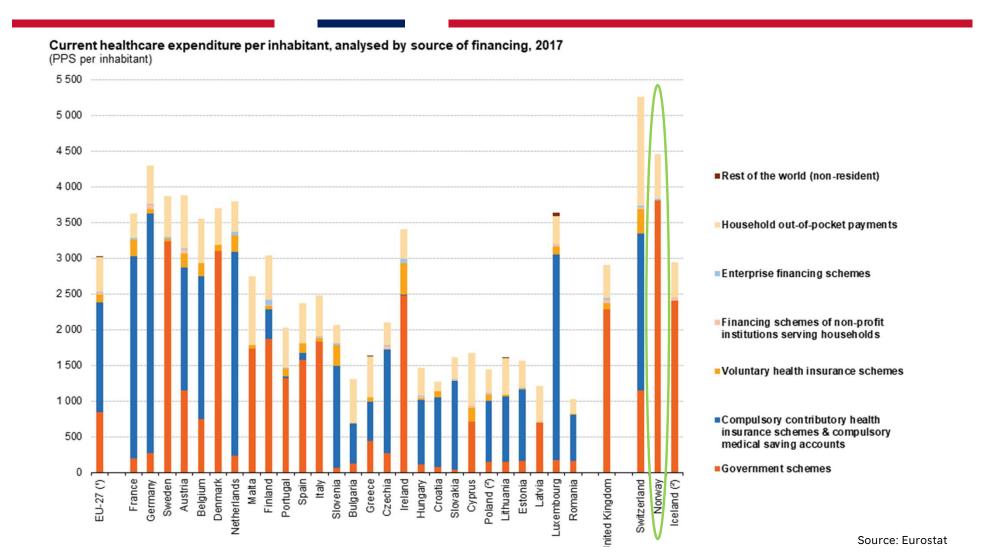


# Credibility when it comes to sustainability



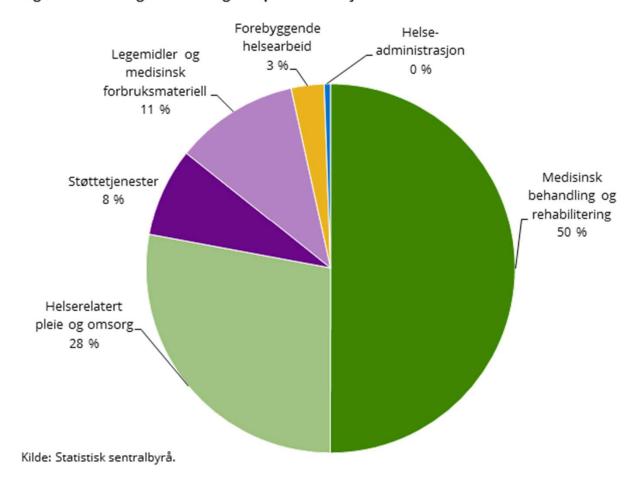


# **Health sector in Norway**



# Health expenses

Figur 3. Fordeling av helseutgifter på de ulike tjenesteområdene. 2016





How to find a partner in Norway?

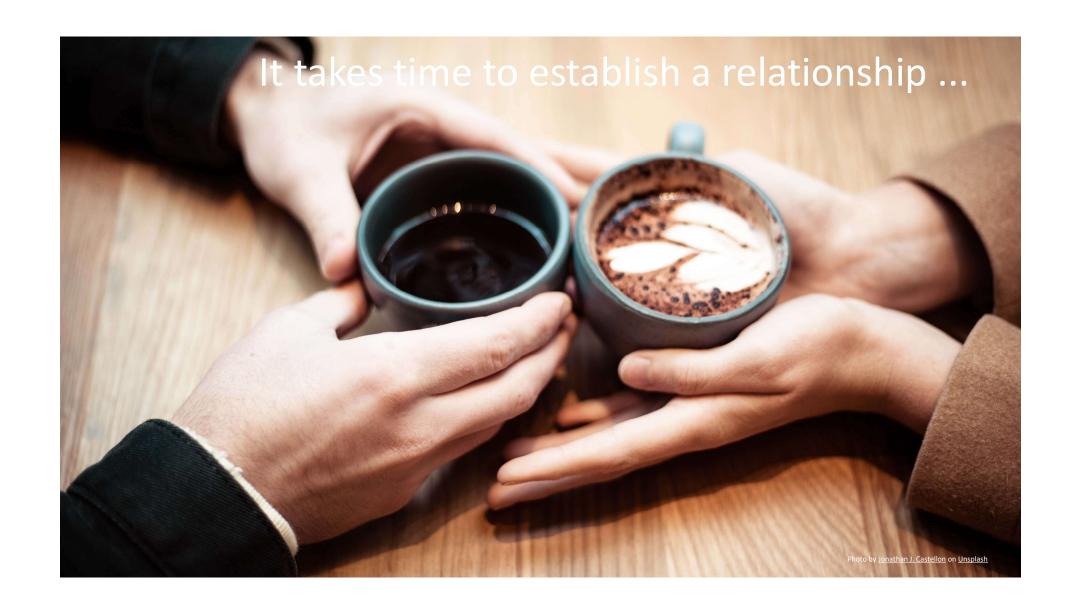
# **Looking for a business partner**

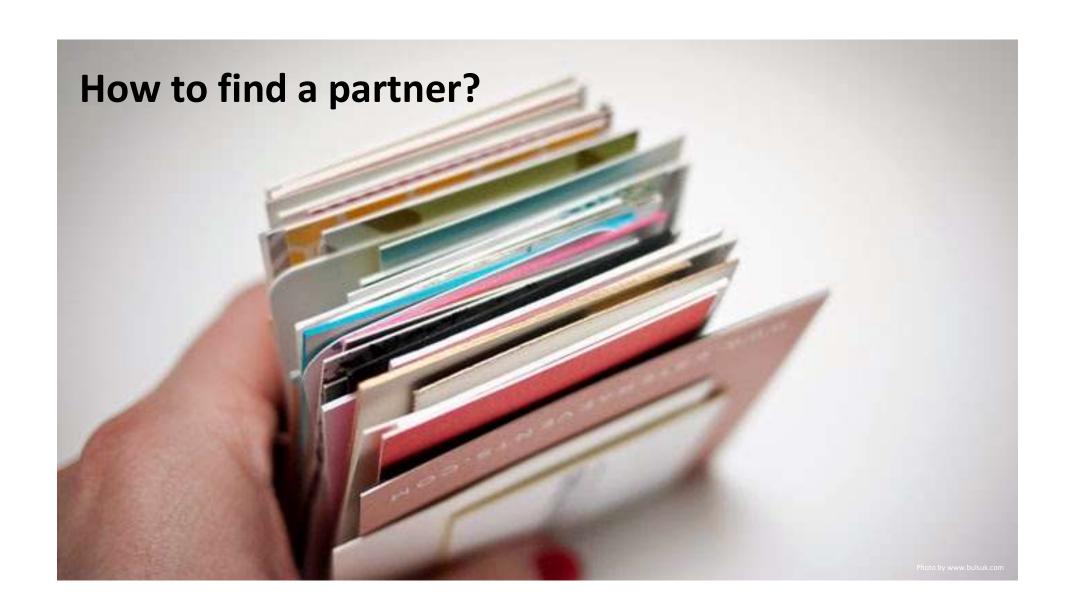
The foundation of a relationship is  $\ensuremath{\text{trust}}$ 

- Common goal
- Mutual benefits
- Clear roles and responsibilities







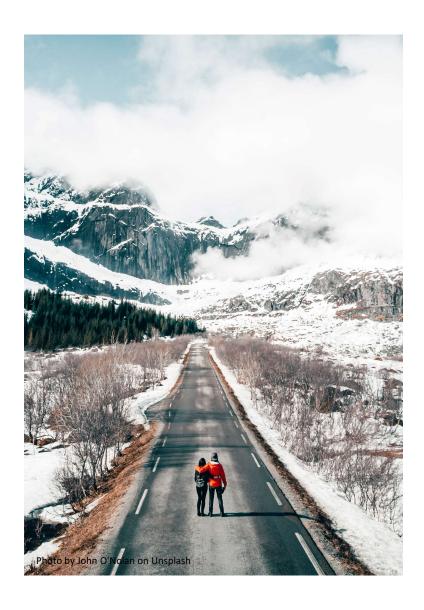




# How to find a partner?

- Make use of on-line matchmaking possibilities
- Use Innovation Norway partner search database
   <a href="http://www.innovasjonnorge.no/eea-norway-grants">http://www.innovasjonnorge.no/eea-norway-grants</a>
   under find a partner you can register a profile





Still no partner in sight?



## **The Explorer**



Search for solutions, companies and more



#### Cloud-based solutions for environmental documentation

LCA.no AS

LCA.no's online tools enable organisations to assess, document and improve the environmental impact of their products and services



## Digital inventories and 3D printing revolutionise spare parts supply

Fieldmade AS

Using additive manufacturing, Fieldmade is quickly becoming a game-changer in the spare parts supply chain. It reduces the need for warehousing and global shipping in the energy sector.



## App for preventing food waste in grocery stores

Dato AS

Dato helps to reduce food waste with an app that displays expiring products in grocery stores. Dato is currently under development and is yet to be commercially tested.

# The Explorer is Norway's official marketplace for green technology.









## Making wireless connectivity easy, scalable and affordable

Tiny Mesh AS

Tinymesh provides a wireless solution for intelligent data capture and device control for smart meters, smart streetlighting and other smart city applications, as well as for the Industrial Internet of Things.

# Norwegian solutions within health sector



# Manufacturing diagnostic pharmaceuticals and putting by-products to good use

GE Healthcare AS

GE Healthcare manufactures contrast agents for use in radiological imaging to identify injuries and diseases. Globally, approximately three patients every second are imaged using a contrast media or molecular imaging agent provided or produced by GE Healthcare. <sup>1</sup>



#### Bioactive marine peptides from prawn shells improve blood pressure health

Marealis AS

After a decade of research, Norwegian biotech Marealis has developed a sustainable natural health product to prevent and treat elevated blood pressure, derived from previously discarded prawn shells



## Using algae to make medicine, cosmetics and food

MicroA AS

MicroA uses microalgae to create novel ingredients for healthcare products, cosmetics and food.



### Advanced platform for connected care

Dignio AS

Dignio enables healthcare providers to monitor a larger number of chronically ill patients safely and efficiently. It gives patients greater independence and better quality of life.



#### Giving the world a helping hand

Hy5Pro AS

Hy5 has developed the world's first hydraulic actuated hand prosthesis. The prosthesis is produced using 3D printing and is designed to give users optimal mobility and a better quality of life.



## Advanced reverse osmosis system for water purification

Aquasolis Global AS

The recently established company Aquasolis Global has developed a highly efficient, easily deployable reverse osmosis system for water purification and desalination.





# Norwegian business culture

# A Lesson in Norwegian

The Norwegian is a person of few words.

| Norwegian |
|-----------|
| Hæ?       |
| Oi!       |
| Nei, men! |
| Ellers?   |
| Du?       |
|           |



# **Business meetings in Norway**



**Code** • more flexible / casual

**Behaviour** • group hierarchy is not important

less formal and kind

**Negotiations** • go straight to the problem

• Keeping strictly on the agenda

• Open presentation of problems and difficult facts

**Decisions** • for the good of the company

consensus oriented





• formal / conservative, yet stilish

• group hierarchy is important

more formal and kind

• consider some time to get acquainted with each other

• gradually approaching the problem

• flexible approach to the agenda

• personal motives may be important

• social / amicable component

# **Decision making in Norwegian organizations**

#### Flat structure

• Informal management

## Important to include subordinates

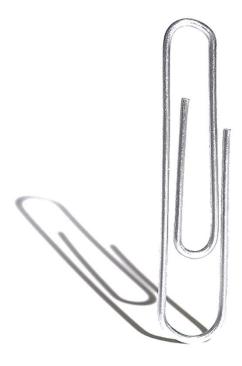
• Without a long and formal process

## Consensus is the goal

Decision making may become unclear

# Norwegians spend a lot of time discussing

• Seen as not making a decision





# **Important factors for Norwegian businesses**

- The need to build business relationships based on trust (time)
- Moderate motivation with high profit focus on long-term benefit
- Frequent lack of experience with Central and Eastern European countries
- Low understanding of bureaucratic requirements and time pressure
- Focus on honesty and security
- Open, direct communication
- Decision taking by consultation



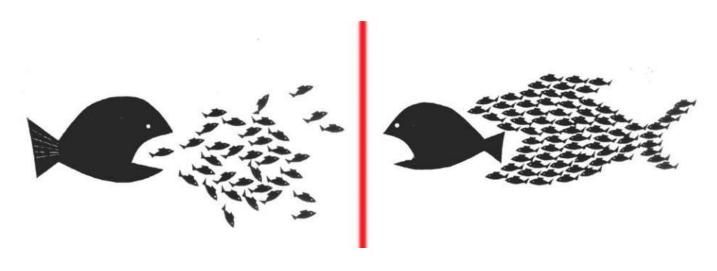


Photo: www.panweb.eu

A cooperative advantage over competitiveness



# Dziękuję!

